

AUDITED FINANCIAL STATEMENTS

AUGUSTA-ROSS DISTRICT LIBRARY

December 31, 2006

Auditing Procedures Report

Issued under P.A. 2 of 1968, as amended and P.A. 71 of 1919, as amended.

Local Unit of Government Type <input type="checkbox"/> County <input type="checkbox"/> City <input type="checkbox"/> Twp <input type="checkbox"/> Village <input checked="" type="checkbox"/> Other		Local Unit Name AUGUSTA-ROSS DISTRICT LIBRARY	County KALAMAZOO
Fiscal Year End 12-31-2006	Opinion Date 01-19-2007	Date Audit Report Submitted to State 1-26-07	

We affirm that:

We are certified public accountants licensed to practice in Michigan.

We further affirm the following material, "no" responses have been disclosed in the financial statements, including the notes, or in the Management Letter (report of comments and recommendations).


YES NO

Check each applicable box below. (See instructions for further detail.)

1. ☒ ☐ All required component units/funds/agencies of the local unit are included in the financial statements and/or disclosed in the reporting entity notes to the financial statements as necessary.
2. ☒ ☐ There are no accumulated deficits in one or more of this unit's unreserved fund balances/unrestricted net assets (P.A. 275 of 1980) or the local unit has not exceeded its budget for expenditures.
3. ☐ ☒ The local unit is in compliance with the Uniform Chart of Accounts issued by the Department of Treasury.
4. ☒ ☐ The local unit has adopted a budget for all required funds.
5. ☒ ☐ A public hearing on the budget was held in accordance with State statute.
6. ☒ ☐ The local unit has not violated the Municipal Finance Act, an order issued under the Emergency Municipal Loan Act, or other guidance as issued by the Local Audit and Finance Division.
7. ☒ ☐ The local unit has not been delinquent in distributing tax revenues that were collected for another taxing unit.
8. ☒ ☐ The local unit only holds deposits/investments that comply with statutory requirements.
9. ☒ ☐ The local unit has no illegal or unauthorized expenditures that came to our attention as defined in the *Bulletin for Audits of Local Units of Government in Michigan*, as revised (see Appendix H of Bulletin).
10. ☒ ☐ There are no indications of defalcation, fraud or embezzlement, which came to our attention during the course of our audit that have not been previously communicated to the Local Audit and Finance Division (LAFD). If there is such activity that has not been communicated, please submit a separate report under separate cover.
11. ☒ ☐ The local unit is free of repeated comments from previous years.
12. ☒ ☐ The audit opinion is UNQUALIFIED.
13. ☒ ☐ The local unit has complied with GASB 34 or GASB 34 as modified by MCGAA Statement #7 and other generally accepted accounting principles (GAAP).
14. ☒ ☐ The board or council approves all invoices prior to payment as required by charter or statute.
15. ☒ ☐ To our knowledge, bank reconciliations that were reviewed were performed timely.

If a local unit of government (authorities and commissions included) is operating within the boundaries of the audited entity and is not included in this or any other audit report, nor do they obtain a stand-alone audit, please enclose the name(s), address(es), and a description(s) of the authority and/or commission.

I, the undersigned, certify that this statement is complete and accurate in all respects.

We have enclosed the following:	Enclosed	Not Required (enter a brief justification)		
Financial Statements	<input checked="" type="checkbox"/>			
The letter of Comments and Recommendations	<input checked="" type="checkbox"/>			
Other (Describe)	<input type="checkbox"/>			
Certified Public Accountant (Firm Name) CALVIN D. MEEUSEN, C.P.A., PLLC		Telephone Number (616) 846-6210		
Street Address 1014 S. BEACON BLVD.		City GRAND HAVEN	State MI	Zip 49417
Authorizing CPA Signature 		Printed Name CALVIN D. MEEUSEN		License Number 1101006731

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INDEPENDENT AUDITOR'S REPORT

Augusta-Ross District Library
Augusta, Michigan

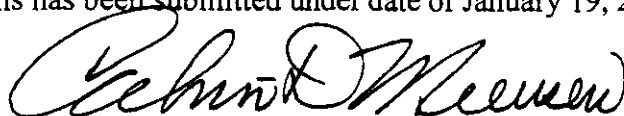
I have audited the accompanying financial statements of the government activities and the discretely presented component unit of the Augusta-Ross District Library, as of and for the year ended December 31, 2006, as listed in the table of contents. These financial statements are the responsibility of the Augusta-Ross District Library's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. I believe that my audit provides a reasonable basis for my opinion.

In my opinion, the financial statements listed in the table of contents present fairly in all material respects, the financial position of the governmental activities and the discretely presented component unit of the Augusta-Ross District Library at December 31, 2006, and the results of the operations of such activities for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis (identified in the table of contents) is not a required part of the basic financial statements but is supplemental information required by the Governmental Accounting Standards Board. I have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplemental information. However, I did not audit the information and express no opinion on it.

My report of comments and recommendations has been submitted under date of January 19, 2007.

 CPA PLLC

January 19, 2007

Augusta-Ross District Library
Management's Discussion and Analysis
December 31, 2006

Using this Management's Discussion and Analysis

This annual report consists of the Library's financial statements. The Statement of Net Assets and the Statement of Activities provide information about the activities of the Library and present a longer-term view of the Library's finances. Fund financial statements (i.e. the Statement of Governmental Fund Revenue, Expenditures and changes in Fund Balance and the Governmental Fund Balance Sheet) tell how these services were financed in the short-term, as well as what remains for future spending.

The Library as a Whole

The Library's total net assets increased approximately 3% from a year ago - increasing from \$322,335 to \$331,480. In a condensed format, the table below shows a comparison of the net assets as of the current date to the prior year:

	Governmental Activities	
	2006	2005
Current Assets	\$278,100	\$265,854
Noncurrent Assets	<u>164,114</u>	<u>162,605</u>
Total Assets	442,214	428,459
Current Liabilities	110,734	106,124
Long-Term Debt Outstanding	<u>-</u>	<u>-</u>
Total Liabilities	<u>110,734</u>	<u>106,124</u>
Net Assets		
Invested in Capital Assets-Net of Debt	164,114	162,605
Unrestricted	<u>167,366</u>	<u>159,730</u>
Total Net Assets	<u>\$331,480</u>	<u>\$322,335</u>

Unrestricted net assets, which represent net assets that can be used to finance day to day operations, increased by \$7,636 for the year. This represents an increase of approximately 5%. The current level of unrestricted net assets for our governmental activities stands at \$167,366 or about 122% of operating expenditures.

Augusta-Ross District Library
Management's Discussion and Analysis
December 31, 2006

The following table shows the changes of the net assets as of the current date to the prior year:

	Governmental Activities	
	<u>2006</u>	<u>2005</u>
Revenues:		
Property taxes	\$105,654	\$101,656
State grants	5,390	6,489
Fines and forfeits	19,675	19,106
Contributions	5,995	5,310
Investment return	9,103	5,244
Other revenue	<u>307</u>	<u>16</u>
TOTAL REVENUES	146,124	137,821
Expenditures:		
Salaries and wages	78,501	78,260
Payroll taxes	5,795	5,987
Supplies	6,820	5,584
Board expenses	5,911	7,881
Repairs and maintenance	3,752	7,213
Insurance	2,354	2,357
Telephone	3,452	3,708
Utilities	5,175	4,754
Depreciation	23,816	23,341
Miscellaneous	<u>1,403</u>	<u>1,562</u>
TOTAL EXPENDITURES	<u>136,979</u>	<u>140,647</u>
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	\$ <u>9,145</u>	\$ <u>(2,826)</u>

The Library's net assets continue to remain healthy. The library has enough cash on hand at the end of the year to fund normal operating expenses in similar circumstances for over twelve months.

Augusta-Ross District Library
Management's Discussion and Analysis
December 31, 2006

Governmental Activities

The Library's total revenues in the General Fund were \$146,124, an increase from the prior year of 6%. Property tax revenue from the district library millage, which contributes 72% of the total revenue, increased by 3.9% over the last year.

General Fund expenditures decreased this year due to decreases in several areas, including board expenses, repairs and maintenance and telephone. This is attributable mostly to a reduced audit charge; the building did not require as much repair and maintenance work, and telephone figure reflects a change in long distance carrier for better pricing.

The Library's Funds

An analysis of the Library's General Fund follows the notes to the financial statements. The fund financial statements provide detail information about the most significant funds, not the Library as a whole. The Library Board creates funds to help manage money for specific purposes, as well as to show accountability for certain activities. The Library's major fund for 2006 is the General Fund.

The General Fund pays the Library's general operating expenditures. The most significant are salaries and wages of approximately \$78,501 for the fiscal year.

General Fund Budgetary Highlights

Over the course of the year, the Library Board amended the budget to take into account events during the year. The significant changes were to decrease payroll by \$2,755 and increase supplies by \$2,215.

Library expenditures overall stayed below budget, resulting in total expenditures of \$1,542 below budget. The General Fund's fund balance increased from \$159,730 a year ago to \$167,366 at December 31, 2006.

Budget adjustments were made to address costs and expenditures for the year. Payroll figure reflects a decrease in staff time. Supplies were purchased to excess the budgeted figure due to a patron's request for a bike rack, specialized carpet and tote bags in his memory.

Capital Asset and Debt Administration

At December 31, 2006 the Library had \$421,357 invested in a broad range of capital assets, buildings, books and other collections, and furniture and equipment.

Augusta-Ross District Library
Management's Discussion and Analysis
December 31, 2006

Economic Factors and Next Year's Budgets and Rates

The Library's budget for the next fiscal year projects property taxes, which is the largest source of revenue, to increase. State aid and penal fines will probably remain steady. However, the State of Michigan continues to experience economic hardship, which in turn reflects upon our state aid revenue. Salaries, which remain as the largest expenditure, will continue to increase slightly.

Contacting the Library's Management

This financial report is intended to provide our citizens, taxpayers, patrons and other interested parties with a general overview of the Library's finances and to show the Library's accountability for the money it receives. If you have questions about this report or need additional information, we welcome you to contact us at (269) 731-4000.

Augusta-Ross District Library
Governmental Funds Balance Sheet/Statement of Net Assets
December 31, 2006

	General Fund Modified Accrual Basis	Adjustments	Statement of Net Assets	Component Unit Expendable Trust
Assets				
Cash	\$ 164,378	\$ -	\$ 164,378	\$ -
Investments	-	-	-	167,146
Receivables:				
Taxes	110,734	-	110,734	-
Interest	2,988	-	2,988	-
Property, plant and equipment (net)	-	164,114	164,114	-
Total assets	<u>\$ 278,100</u>	<u>\$ 164,114</u>	<u>\$ 442,214</u>	<u>167,146</u>
Liabilities				
Accounts payable	\$ -	\$ -	\$ -	\$ -
Deferred revenue	110,734	-	110,734	-
Total Liabilities	<u>\$ 110,734</u>	<u>\$ -</u>	<u>\$ 110,734</u>	<u>\$ -</u>
Fund Balance/Net Assets				
Fund Balances				
Designated for building	43,000	(43,000)	-	-
Undesignated	124,366	(124,366)	-	-
Total fund equities	<u>167,366</u>	<u>(167,366)</u>	<u>-</u>	<u>-</u>
Total liabilities and fund balance	<u>\$ 278,100</u>			
Net Assets				
Invested in Capital Assets- Net of Related Debt		164,114	164,114	
Unrestricted		167,366	167,366	167,146
Total Net Assets		<u>\$ 331,480</u>	<u>\$ 331,480</u>	<u>\$ 167,146</u>

The accompanying notes are an integral part of this statement.

Augusta-Ross District Library
Statement of Governmental Fund Revenue, Expenditures, and Changes in Fund
Balance/Statement of Activities
Year ended December 31, 2006

	General Fund Modified Accrual Basis	Adjustments	Statement of Activities	Component Unit Expendable Trust
Revenues:				
Property taxes	\$ 105,654	\$ -	\$ 105,654	\$ -
State grants	5,390	-	5,390	-
Fines and forfeits	19,675	-	19,675	-
Contributions	5,995	-	5,995	-
Investment return	9,103	-	9,103	4,162
Other revenue	307	-	307	-
TOTAL REVENUES	146,124	-	146,124	4,162
Expenditures:				
Salaries and wages	78,501	-	78,501	-
Payroll taxes	5,795	-	5,795	-
Books and related materials	20,256	(20,256)	-	-
Supplies	6,820	-	6,820	-
Board expense	5,911	-	5,911	-
Repairs and maintenance	3,752	-	3,752	-
Insurance	2,354	-	2,354	-
Telephone	3,452	-	3,452	-
Utilities	5,175	-	5,175	-
Capital outlay	5,069	(5,069)	-	-
Depreciation	-	23,816	23,816	-
Miscellaneous	1,403	-	1,403	-
TOTAL EXPENDITURES	138,488	(1,509)	136,979	-
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	7,636	1,509	9,145	4,162
Fund balances - January 1	159,730	162,605	322,335	162,984
Fund balances - December 31	\$ 167,366	164,114	331,480	167,146

The accompanying notes are an integral part of this statement.

Augusta-Ross District Library

NOTES TO FINANCIAL STATEMENTS

December 31, 2006

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Augusta-Ross District Library conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by the Augusta-Ross District Library:

1. Reporting Entity

The Augusta-Ross Township District Library (District Library) was established by joint resolution of the Township of Ross and the Village of Augusta. In accordance with generally accepted accounting principles, there is a component unit to be included in these financial statements.

Discretely-presented component unit - The component unit columns in the financial statements include the financial data of the Ella Dole McKay Memorial Fund, an expendable trust. The trust agreement names the Library as the sole beneficiary of the trust. The Library is entitled to interest and dividends on a current basis and may request all or a portion of the remaining assets for capital expenditures. This entity is presented in a separate column to emphasize that it is legally separate from the Library.

2. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the Augusta-Ross District Library.

The Statement of Activities demonstrates the degree to which the direct expenses of providing library services are offset by the revenues designated to fund those services. All of the revenues of the Library are intended to pay for those direct expenses.

3. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Augusta-Ross District Library

NOTES TO FINANCIAL STATEMENTS - CONTINUED

December 31, 2006

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES-CONTINUED

3. Measurement Focus, Basis of Accounting, and Financial Statement Presentation-Continued

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Library considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures and claims and judgments are recorded only when payment is due.

Property taxes, state-shared revenue, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when cash is received by the government.

The funds are presented in these financial statements as follows:

General Fund - This fund is used to account for all financial transactions not accounted for in another fund, including the general operating expenditures of the Library.

4. Capital Assets

Capital assets, which include property, plant and equipment are reported in the Statement of Net Assets column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of \$2,000 or more and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Property, plant and equipment is depreciated using the straight-line method over the following useful lives:

Buildings	55 years
Building improvements	15 - 30 years
Land improvements	15 years
Collections	10 years
Equipment	15 years
Furniture and Fixtures	10 - 15 years
Computer Equipment	5 years

Augusta-Ross District Library

NOTES TO FINANCIAL STATEMENTS - CONTINUED

December 31, 2006

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

5. Budgets and Budgetary Accounting

The Library follows the procedures in establishing the budgetary data reflected in the financial statements in accordance with Uniform Budgeting and Accounting Act (Act No. 621, Public Acts of 1978) as prescribed by the State of Michigan.

The budget is adopted on a basis consistent with generally accepted accounting principles. The operating budget includes proposed expenditures and the means of financing them. Budgeted amounts are as originally adopted, or as amended by the Library Board as of December 31, 2006.

Appropriations for the general fund lapse at the end of the fiscal year.

6. Encumbrances

Encumbrance accounting under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is not employed by the Library.

7. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Actual results could differ from those estimates.

8. Risk Management

The Augusta-Ross District Library is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries. The Library has purchased commercial insurance for claims relating to general liability, excess liability, physical damage (equipment, buildings and contents) and worker compensation. Settled claims for the commercial insurance have not exceeded the amount of insurance coverage in any of the past three years.

10. Contributions

All contributions are considered to be available for unrestricted use unless specifically restricted by the donor.

Augusta-Ross District Library

NOTES TO FINANCIAL STATEMENTS - CONTINUED

December 31, 2006

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

11. Cash Equivalents

The Library considers all short-term investments with an original maturity of three months or less to be cash equivalents.

NOTE B - CASH AND INVESTMENTS

The Library's cash at December 31, 2006 was reported in the basic financial statements in the following categories:

	<u>Governmental Activities</u>	<u>Total Primary Government</u>	<u>Component Unit</u>
Cash	\$ <u>164,378</u>	\$ <u>164,378</u>	\$ -

At December 31, 2006 the carrying amount of the Library's deposits was \$164,378. The bank balance of the Library's deposits was \$164,822. Of the bank balance, \$159,715 was covered by federal depository insurance, the remainder being uninsured.

Investments at December 31, 2006, consist of the following, with separate identification of investments representing 5% or more of total assets:

<u>Investment type</u>	<u>Component unit</u>
Stock	\$ <u>3,754</u>
Nonrisk-categorized:	
Munder Large Cap Value Fund	27,349
Munder Large Cap Core Growth	19,964
Munder Intermediate Bond Fund	86,017
Other Funds	<u>30,062</u>
	<u>163,392</u>
	\$ <u>167,146</u>

Stock is held in name of the Ella Dole McKay Memorial Fund. The trust document does not place limitations on the type or extent of investment holding.

Augusta-Ross District Library

NOTES TO FINANCIAL STATEMENTS - CONTINUED

December 31, 2006

NOTE C - CAPITAL ASSETS

Capital asset activity of the Library for the year ended December 31, 2006 was as follows:

	Balance January 1 <u>2006</u>	Addi- tions	Dele- tions	Balance December 31 <u>2006</u>
Governmental Activities				
Capital Assets				
Building	\$ 106,091	\$ -	\$ -	\$ 106,091
Building improvements	27,223	-	-	27,223
Land improvements	8,151	-	-	8,151
Collections	174,210	20,256	16,998	177,468
Equipment	2,230	-	-	2,230
Furniture and Fixtures	66,496	-	-	66,496
Computer Equipment	<u>28,629</u>	<u>5,069</u>	<u>-</u>	<u>33,698</u>
Subtotal	<u>413,030</u>	<u>25,325</u>	<u>16,998</u>	<u>421,357</u>
Less Accumulated Depreciation for				
Building	63,985	1,929	-	65,914
Building improvements	9,021	1,692	-	10,713
Land improvements	1,902	543	-	2,445
Collections	82,523	17,584	16,998	83,109
Equipment	1,041	148	-	1,189
Furniture and Fixtures	65,165	633	-	65,798
Computer Equipment	<u>26,788</u>	<u>1,287</u>	<u>-</u>	<u>28,075</u>
Subtotal	<u>250,425</u>	<u>23,816</u>	<u>16,998</u>	<u>257,243</u>
Governmental Activities Capital Total				
Capital Assets - Net of Depreciation	<u>\$ 162,605</u>	<u>\$ 1,509</u>	<u>\$ -</u>	<u>\$ 164,114</u>

NOTE D - EXCESS OF EXPENDITURES OVER APPROPRIATIONS IN BUDGETARY FUNDS

In the body of the financial statements, the Library's actual and budgeted expenditures have been adopted on a functional basis.

This is the same basis for which the budget has been legally adopted.

Augusta-Ross District Library

NOTES TO FINANCIAL STATEMENTS - CONTINUED

December 31, 2006

NOTE D - EXCESS OF EXPENDITURES OVER APPROPRIATIONS IN BUDGETARY FUNDS-CONTINUED

During the year ended December 31, 2006, the Library incurred expenditures in certain budgetary funds which were in excess of the amounts appropriated, as follows:

	<u>Total Appropriations</u>	<u>Total Expenditures</u>	<u>Budget Variance</u>
General Fund			
Supplies	\$ 6,715	\$ 6,820	\$ 105
Miscellaneous	620	1,403	783

REQUIRED SUPPLEMENTAL INFORMATION

Augusta-Ross District Library
 Budgetary Comparison Schedule-General Fund
 Year Ended December 31, 2006

	Original Budget	Amended Budget	Actual	Variance With Amended Budget
Beginning of Year Fund Balance	159,730	159,730	159,730	-
Resources (Inflows)				
Property taxes	90,000	105,580	105,654	74
State grants	5,300	6,060	5,390	(670)
Fines and forfeits	20,500	20,900	19,675	(1,225)
Contributions	1,700	4,740	5,995	1,255
Interest	2,000	2,350	9,103	6,753
Other revenue	100	400	307	(93)
Amounts Available for Appropriation	279,330	299,760	305,854	6,094
Charges to Appropriations (Outflows)				
Salaries and wages	82,000	79,245	78,501	744
Payroll taxes	6,000	6,000	5,795	205
Books and related materials	19,000	20,260	20,256	4
Supplies	4,500	6,715	6,820	(105)
Board expense	7,000	5,915	5,911	4
Repairs and maintenance	3,500	3,755	3,752	3
Insurance	2,000	2,360	2,354	6
Telephone	3,900	3,460	3,452	8
Utilities	6,500	5,180	5,175	5
Capital outlay	6,000	6,520	5,069	1,451
Miscellaneous	1,400	620	1,403	(783)
Total Charges to Appropriations	141,800	140,030	138,488	1,542
Budgetary Fund Balance-December 31	137,530	159,730	167,366	7,636

The accompanying notes are an integral part of this statement.

CALVIN D. MEEUSEN, C.P.A., PLLC

**CALVIN D. MEEUSEN
CERTIFIED PUBLIC ACCOUNTANT**

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January 19, 2007

Members of the Library Board
Augusta-Ross District Library
Augusta, Michigan

In connection with my examination of the statement of net assets of the Augusta-Ross District Library as of December 31, 2006 and the related statement of activities for the year then ended, I have reviewed the accounting policies and procedures employed by the Library and the internal controls in effect. As a result of this review, I wish to make certain comments and recommendations.

I have examined the financial statements of the Augusta-Ross District Library for the year ended December 31, 2006, and have issued my report thereon dated January 19, 2007. As part of my examination, I made a study and evaluation of the system of internal accounting control of the Augusta-Ross District Library to the extent I considered necessary to evaluate the system as required by generally accepted auditing standards and the standards for financial and compliance audits contained in the U.S. General Accounting Office "Standards for Audit of Governmental Organizations, Programs, Activities and Functions". The purpose of my study and evaluation was to determine the nature, timing and extent of the auditing procedures necessary for expressing an opinion on the entity's financial statements. My study and evaluation was more limited than would be necessary to express an opinion on the system of internal accounting control taken as a whole or on any of the categories of controls identified above.

The management of the Augusta-Ross District Library is responsible for establishing and maintaining a system of internal accounting control. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of control procedures. The objectives of a system are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with generally accepted accounting procedures.

Because of inherent limitations in any system of internal accounting control, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the system to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the degree of compliance with the procedures may deteriorate.

My study and evaluation made for the limited purpose described in the first paragraph would not necessarily disclose all material weaknesses in the system. Accordingly, I do not express an opinion on the system of internal accounting control of the Library taken as a whole. However, I noted certain matters that I consider to be reportable conditions under standards established by the American Institute of Certified Public Accountants. Reportable conditions involve matters coming to my attention relating to significant deficiencies in the design or operation of the internal control structure that, in my judgment, could adversely affect the organization's

ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements.

The size of the Library's accounting and administrative staff precludes certain internal controls that would be preferred if the office staff were large enough to provide optimum segregation of duties. This situation dictates that the Library Board continue to take an active role in the financial affairs of the Library to provide oversight and independent review functions.

The Library needs to update its computerized accounting records so as to be in compliance with the Uniform Chart of Accounts issued by the Department of Treasury.

This report is intended solely for the use of management and the State of Michigan, Michigan Department of Treasury, and should not be used for any other purpose.

In conclusion, I wish to state that I have had excellent cooperation from all personnel involved in the recordkeeping area and look forward to more of the same from them in the future. These comments and recommendations are intended to be only of a constructive nature as I am sure they will continue to improve your accounting system. I would be available at any time in order to discuss these comments and recommendations.

Respectfully submitted,

A handwritten signature in black ink, reading "Calvin D. Meeusen, C.P.A., PLLC". The signature is written in a cursive, flowing style.

Calvin D. Meeusen, C.P.A., PLLC